#### **Administration and Investment Management Cost**

1. Attached is a comparison of administration and investment costs incurred in the last two years.

### **Administration Cost**

- 2. The main component of administration costs is the internal staff recharge. This has increased by £38,000, reflecting a higher allocation of HR time and Legal time relating to the admission of new employers.
- 3. IT costs incurred during the year included a one off £119,000 relating to the upgrading of the pension administration IT system.
- 4. Actuarial fees are £34,000 lower. The prior year's charges included work on the 2013 tri-annual valuation.
- 5. There was a second contribution in 2014-15 of £25,000 to the set up costs of the London Collective Investment Vehicle.
- 6. Others include bank charges of £8,000 and tax on refunds of £12,000.

#### **Investment Management Costs**

- Fees from investment managers comprise the majority of investment expenses. Charges are based on the value of assets under management, which will move in line with the fund value. Fees for BlackRock did not increase as money was withdrawn to fund the CQS and Allianz portfolios.
- 8. Additional funds were invested in property, which has resulted in fees increasing. The charges of £460,000 comprise £178,000 for CBRE and £282,000 for underlying fund managers.
- 9. It would appear from the table that fees to Pantheon have doubled. In fact, the increase is due to Pantheon providing for the first time an estimate of fees charged by underlying fund managers. The costs reported are £393,000 charges from Pantheon and £530,000 from underlying managers.
- 10. Investment advisor costs were significantly reduced in the year. The prior year included charges from both Aon Hewitt and then Mercer relating to the strategy review and the selection of Allianz and CQS.
- 11. A lower custody fee rate of £14,125 a quarter was agreed from September 2014.
- 12. Other fees include Local Authority Pension Fund Forum (£9,000), Legal fees re Pantheon (£7,000) and WM performance (£4,000).

#### Benchmarking

- 13. While reviewing the absolute costs incurred is informative, it doesn't tell whether Haringey's costs are reasonable or not in comparison to other local authorities. The DCLG has published data on costs for local authority pension schemes in 2013-14.
- 14. For administration costs, the DLCG average is £27 per member England as a whole. Haringey's cost was £38 per member in 2013-14. The DCLG data does not provide a breakdown by location of scheme. From the 2012-13 data we know that the outer London average was £45 per member and that the national average is impacted by the large county council's that achieve greater economies of scale.
- 15. Investment costs in 2013-14 reported by the DCLG are 0.25% of assets values. Haringey's charges represent 0.18%. Using mainly low cost passive management is the reason for Haringey's lower costs. Care must be taken with these numbers. Haringey estimates fees included within pooled funds e.g. private equity and discloses these as expenses, while many schemes report these within change in value of investments. This will tend to underestimate other schemes fees.

# Scheme Costs

## Administration Costs

Administration Cos	ts	2014-15 £'000	2013-14 £'000
Internal Charges	HR and Finance Legal	505 19	480 6
IT costs re pensions administration		149	162
Actuarial fees		47	81
Audit fees		21	21
London CIV		25	25
CIPFA Pensions network		6	5
Pension newsletter		4	5
Overseas pension charges		6	8
Framework joining fees			
Bank charges & othe	er costs	26	9
		808	802
Investment Manage	ement	808	802
<b>Investment Manage</b> Legal & General	ement	<u>808</u> 375	<b>802</b> 329
-	ement		
Legal & General		375	329
Legal & General BlackRock		375 250	329 250
Legal & General BlackRock CBRE and property o		375 250 460	329 250 353
Legal & General BlackRock CBRE and property of Pantheon		375 250 460 923	329 250 353
Legal & General BlackRock CBRE and property of Pantheon CQS	charges	375 250 460 923 239	329 250 353
Legal & General BlackRock CBRE and property of Pantheon CQS Allianz Northern Trust (cus	charges	375 250 460 923 239 37	329 250 353 446
Legal & General BlackRock CBRE and property of Pantheon CQS Allianz Northern Trust (cus	charges todian) r (Mercer / Aon Hewitt)	375 250 460 923 239 37 57	329 250 353 446 89
Legal & General BlackRock CBRE and property of Pantheon CQS Allianz Northern Trust (cus Investment Advisor	charges todian) r (Mercer / Aon Hewitt)	375 250 460 923 239 37 57 40	329 250 353 446 89 143
Legal & General BlackRock CBRE and property of Pantheon CQS Allianz Northern Trust (cus Investment Advisor Independent advisor	charges todian) r (Mercer / Aon Hewitt)	375 250 460 923 239 37 57 40 24	329 250 353 446 89 143 24